

New Styles of Volunteering

Lesson Author(s) and Institutional Affiliation:

Della A. Baker, State Program Leader for Evaluation, Accountability, and Staff Development, Clemson University

Abstract:

This lesson describes four basic categories of volunteer service - Traditional, Serendipitous, Social-Change and Entrepreneurial based on the Multi-Paradigm Model of Volunteering and offers tips for managing these volunteer types.

Lesson Title: New Styles of Volunteering

Objectives:

- Describe the Multi-Paradigm Model of Volunteering
- Describe four forms of volunteer service
- Describe implications for managing non-traditional volunteers
- Teach participants to tailor recruitment or recognition efforts based on different volunteer styles.

Advance Preparation:

Review the materials provided; Approximately one hour of preparation time

Materials Needed:

- Projector for PowerPoint slides
- "New Styles of Volunteering" PowerPoint Presentation
- Copies of Self-Assessment Activity

Tîme Needed:

40 minutes

BACKGROUND

Volunteer service is normally defined by structured roles and parameters. Because of the increased and widespread variation of civic engagement, volunteers have begun to show interest in working outside of the formalized system and having more personalized experiences. The Multi-Paradigm Model of Volunteering identifies four basic categories of volunteer service – Traditional, Serendipitous, Social-Change and Entrepreneurial. This lesson describes these forms of volunteering and offers tips for managing these volunteer types. Participants will be able to tailor recruitment or recognition efforts based on different volunteer styles.

INTEREST APPROACH

Ask the participants to name some reasons why people who are in their teenage years vs those in their retirement years might volunteer. Discuss some new and personal ways that people can get involved in volunteering.

LESSON

Complete Attachment 1 – Self- Assessment Exercise Read Attachment 2 - Script for Powerpoint slides Complete the lesson evaluation.

APPLICATION

Tips for Using this with your Council

 Limit the initial interest approach discussion to about 3 minutes.

If you are volunteering your time, let the leader know which volunteer style characterizes you.

Assign one volunteer style to each group or individual and ask that they write a recruitment message that might be effective for targeting each style of volunteer.

REFERENCES

 Macduff, N. (2006). The Multi-Paradigm Model of Volunteering. Volunteer Leadership, Fall, 31-36. Retrieved March 12, 2009, from http://www.volunteertoday.com/ARCHIVES2007/4Q06%20Workshop_Macduff.pdf

Handouts

- Copies of PowerPoint slides
- Copies of Self-Assessment Activity Attachment 2
- Evaluation form Attachment 3

PowerPoints

"New Styles of Volunteering"

Evaluation

See attached

Not like me

Attachment 1 - Self- Assessment Exercise Volunteer Styles

Using the scale below, rate each of the 28 statements according to how accurately it describes you. Place a number from 1 to 7 on the line before each statement.

Somewhat like me

Like me

7	6	5	4	3	2	1
1. I prefer tha	t my work be	e described by m	ny leader/super	visor.		
2. My work is	predictable.					
3. I expect inf	=	arding identifie	d lines of super	vision.		
4.I prefer to b	e included in	decisions to ma	ake change in t	he work proce	ess	
5. I prefer def	ined job resp	onsibilities	_	-		
6. I prefer reg	ular supervis	ion and contact				
7. I prefer reg			newsletters, e	-mail and pho	ne calls.	
8. I prefer sta		_		-		
9. I will volun	teer on an oc	casional basis				
10. I have littl	e patience w	ith those who d	ictate to me.			
11. I like orga				or problem.		
12. I will work	with an exis	sting organizatio	n, but under a	loose connect	ion.	
13. I prefer to	have an idea	a about what se	rvice is needed	and then figu	re out how to p	orovide it
on my own	or with a sm	all group.				
14. I need to	design my ow	n tasks or servi	ce, in consultat	ion with the o	rganization.	
15. I often see	ek to get invo	lved in somethi	ng new to mee	t needs of the	community.	
16. I prefer no	ot to have a s	pecific job assig	nment to begin	working.		
17. I prefer to	see change	as a result of my	work.			
18. I seek to c	reate new so	lutions for exist	ing problems.			
19. I prefer pa	rticipating w	ith groups of pe	ople to revolut	ionize the wa	y in which prog	ramming
or services	are done.					
20. I expect co	onflict and I a	nm motivated by	/ it.			
21. I prefer w	orking with p	eople who seek	change.			
22. I am most	effective at	service and impi	roving the worl	c process in m	y own way.	
23. I have an i	intense perso	onal desire to do	justice my wa	У		
24. I prefer to	work indepe	endently.				
25. I am unha	ppy in traditi	ionally organized	d volunteer pro	grams with fo	rms, applicatio	ns and
discussions	about service	œ.				
26. I am outgo	oing and willi	ing to confront p	eople when in	conflict.		
27. I am consi	dered to be	credible because	e I do a good jo	b and come th	rough for peop	ole.
28. I usually t	ake the lead	in suggesting do	ing things diffe	rently.		

To determine your volunteer style: (1) In the blanks, place the number from 1 to 7 that represents your score for each statement. (2) Add up each column of "Your Scores." (3) Circle the volunteer style that received the highest score. The higher the total number, the stronger is the personality dimension that describes your volunteer style.

Traditional	Your Score	Serendipitous	Your Score	Social-Change	Your Score	Entrepreneurial	Your Score
1		8		15		22	
2		9		16		23	
3		10		17		24	
4		11		18		25	
5		12		19		26	
6		13		20		27	
7		14		21		28	
Total		Total		Total		Total	

Traditional	Serendipitous	Social-Change	Entrepreneurial	
Work done is predictable	Prefers stability and incremental change	Seeks something radically new —based	Regard themselves as self-appointed doers of	
Identified lines of supervision is expected	Serves on an occasional basis	on his/her perceptions of the unmet needs of members, clients or	good Act outside of the	
Volunteers are comfortable with incremental change	Have little patience with those who dictate to them	communities Does not need a	boundaries of organized or formalized volunteer programs	
Volunteers prefer to be included in decisions to make change	Organizes teams of people to address an issue or problem	specific job assignment in an organizational context to begin working	Have an intense personal desire to do justice their way	
	Works with an existing organization, but under a loose connection	Seeks to create new systems and solutions for existing problems	Work to facilitate radical change one person at a time	
	Needs to have an idea about service and then figure out how to provide it on their own or with a small group	and contributing to the larger society Is motivated by innovation and change	Enact change by working independently without personal gain	

Attachment 2 – Script for PowerPoint slides Introduction to the Volunteer Styles

By Della A. Baker

- Slide 1 Volunteer interest and styles have become more varied throughout the years. The way people work today is different from 20 years ago. For instance, there is flex-time, job sharing, consultant work, telecommuting and seasonal work.
- Slide 2 Read the list of objectives
- Slide 3 A Multi-Paradigm Model of Volunteering has been created by Nancy Macduff and others to try to clarify some basic categories of volunteering and measures these categories against two continuums of volunteer behavior. One continuum shows a volunteer category's degree of subjectivism to objectivism and the other reflects its degree of stability to radical change. Macduff says that volunteers do not normally fall into just one category, but somewhere along each of the two continuums.
 - Understanding these styles can help managers in matching volunteers with meaningful and relevant jobs and allow the volunteers to thrive in areas of volunteering that interest them.
- Slide 4 –The first style is the traditional way of volunteering. With this style of volunteering...(Read the slide.)
- Slide 5 –To manage traditional volunteers, it is helpful to have the following: (Read the slide.)
- Slide 6 –The second style is the serendipitous style of volunteering. These volunteers...(Read the slide.)
- Slide 7 Read the slide.
- Slide 8 Read the slide.
- Slide 9 The third style is the social change style of volunteering. The Social Change Volunteer...(Read the slide.)
- Slide 10 Read the slide
- Slide 11 To manage the Social Change Volunteer, consider that...(Read the slide).
- Slide 12 Other points you should know are...(Read the slide).
- Slide 13 The fourth style in the new model of volunteering is the Entrepreneurial Volunteer. They...(Read the slide.)
- Slide 14 (Read the slide.)
- Slide 15 You can read a full article about this Multi-Paradigm Model of Volunteering by going to the site listed on this slide.

Now that you have completed your assessment and have an understanding of the four volunteer styles, which best describes your volunteer style? What is your strongest and weakest dimension? Do you tend to lean in the subjective or objective areas?